

COMPANY LETTERHEAD

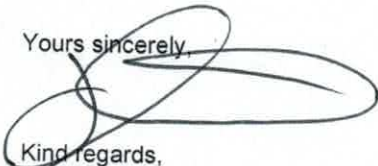
Date (2021-08-18)

TUV SUD America Inc.  
10 Centennial Drive  
Peabody, MA 01960, USA

Dear Sir or Madam,

We, Cinch Systems, Inc. authorize Marlene Sealey of TUV SUD America, Jibril Aga of Cinch Systems, Inc to act as our agent in all matters relating to applications for equipment authorization, including the signing of all documents relating to these matters.

Yours sincerely,

A handwritten signature in black ink, appearing to be "Joel C Christianson", written over the "Yours sincerely," text.

Kind regards,  
Joel C Christianson  
CEO  
Cinch Systems, Inc